

NAVIGATOR

Elevating cyber leaders into
transformative business leaders.

22ND - 25TH OCTOBER, 2024 | CAMBRIDGE, UK

Designed and delivered
in collaboration with:



ExecutiveEducation





Downing College, University of Cambridge

Executive education on cyber resilience

ISTARI was founded with the belief that knowledge is protection. Cybersecurity has become one of the most critical risks businesses face in today’s digital world, making it essential for us to come together to learn from each other to meet the challenge. We believe in collective power, convening and partnering with world-renowned institutions and leading experts that can help us on our journey to cyber resilience.

That’s why we created and designed this unique programme with one of the world’s most prominent academic institutions, the University of Cambridge Judge Business School. CJBS Executive Education prides itself on offering an interdisciplinary, interactive learning environment that celebrates and creates real-world impact, shaping leaders who change the world.

This programme will help you embrace the knowledge and skills you need to grow in confidence, to evolve and to adapt in an ever-changing cyber landscape. It will support you in leading purposefully, managing effectively and innovating nimbly in an increasingly complex landscape.

Navigator is designed to widen senior cyber leaders’ knowledge, deepen their perspective and provide a unique space to share insights with their peers from across the region.

We hope to explore what it takes to forge the path to cyber resilience — now and in the future. We will provide an environment where you can contribute freely and learn directly from one another, all with the shared goal of delving into the learnings from real-life cyber scenarios and advancing toward increased resilience.

Topics covered:

Why Resilience Matters

How to Prevent a Crisis from Becoming a Catastrophe

Anticipating Strategic and Geopolitical Trends

Shaping Governance & Organisational Culture

Rethinking Cyber Risk Management

Crafting a Cyber Resilience Strategy

Winning the C-suite: Power and Influence

Programme overview

The programme starts the evening before content begins, with an arrival day dinner and welcome drinks.

Day 1

Why Resilience Matters

Dr. Manuel Hepfer

“There must now be a paradigm shift in the approach to cybersecurity. Enterprise leaders need to think in terms of assuring the integrity and resilience of the interconnected business and social processes that sit on top of an increasingly complex technology environment – rather than cybersecurity being simply an issue of protecting systems and networks.”

World Economic Forum

This foundational session explores the systemic issues impacting leaders and enterprises and how resilience fits into the modern business world. It explores the concept of resilience, the shift from cybersecurity to cyber resilience and why it is so important for cyber leaders to manage the transition. Importantly, it explores and provides a framework of leadership that executives can use to lead their organisation’s evolution, in partnership with their C-Suite and the Board.

Day 2

How to Prevent a Crisis from Becoming a Catastrophe

*Dr Simon Learmount,
Cambridge Judge Business School*

“Uber, the world’s largest taxi company, owns no vehicles. Facebook, the world’s most popular media owner, creates no content. Alibaba, the most valuable retailer, has no inventory. And Airbnb, the world’s largest accommodation provider, owns no real estate. Something interesting is happening.”

Tom Goodwin, Tech Crunch

This module is a specially designed business school case study for the Navigator programme. Focusing on Uber, it explores the strategic and disruptive forces that enabled it to become one of the world’s most well-known companies. However, it also has had organisational and management challenges along the way, which has at times led towards major governance and culture issues, including its former CISO, Joe Sullivan, being prosecuted by US authorities. Accordingly, effective cyber crisis management requires the full scope of the entire company, from individuals up to the C-suite, as management of the crisis impact may last well beyond the time required to mitigate the technical incident. This session focuses on those business processes.





Day 2

Anticipating Strategic & Geopolitical Trends

Will Dixon, ISTARI

“The golden age of globalisation that we experienced in the last 30 years since the end of the Cold War has ended clearly, and we are entering a new era, a new era that will be marked by greater geopolitical contestation.”

Lawrence Wong, Deputy Prime Minister of Singapore

Having the ability to access and understand strategic macro trends and their impact on the threat and risk landscape, including their applicability to their enterprise, is increasingly a core requirement for the modern cyber resilience leader. Alongside a former high profile five-eyes intelligence chief, this session focuses on elevating understanding of the larger strategic trends and political developments and how they impact the resilience of an organisation.

Shaping Governance & Organisational Culture

Dr Simon Learmount,
Cambridge Judge Business School

“Culture eats strategy for breakfast.”

Peter Drucker, Practices Of Management, 1954

What is corporate governance, and why does it matter? Effective governance, especially a business’ Chairman and Board members, play a vital role in the effective management and stewardship of an entire enterprise. They are a critical stakeholder for any cyber leader. But how does effective governance work, and how can it help an executive with objectives such as driving organisational and cultural change alongside effective cyber risk management?.

Day 3

Rethinking Cyber Risk Management

David White, Axio

“We will bankrupt ourselves in the vain search for absolute security.”

Dwight D. Eisenhower, 34th President Of The United States, 1961

Managing cyber risk within organisations is a major leadership challenge. The costs for enterprises are increasing. Building and maintaining cybersecurity capability is expensive, and the return on investment often is uncertain. Calibrating investment to the dynamic nature of the changing cyber threat and risk landscape is challenging. This session focuses on cyber leaders’ need for a deep understanding of the key issues in their cybersecurity strategy but also the need to be able to align it to the business’ wider corporate governance and enterprise risk management practices and capabilities.

Crafting a Cyber Resilience Strategy

Dr Manuel Hepfer, ISTARI

“Then, in 72 words, I laid out the strategy, which was essentially to be the conduit of capital between those who have it and those who need it. That’s our job. Then we took a poll, and the result was that 98 percent understood and agreed with the strategy. Clarity of message is key.”

James Gorman, CEO Of Morgan Stanley, 2019

Can you summarise your company’s strategy in 35 words or less? If so, would your colleagues put it the same way? Very few executives can honestly answer these simple questions in the affirmative. The companies that those executives work for are often the most successful in their industry. This session is dedicated to the art of not only understanding what strategy is, and what is required to craft strategy successfully but also communicating it effectively. A must for modern cyber leaders.

Day 4

Winning the C-suite:
Power and Influence
Cambridge Judge Business School faculty

*“The true measure of leadership is influence.
Nothing more. Nothing less.”*

*John C. Maxwell, The 21 Irrefutable Laws of Leadership,
1998*

Leadership, innovation and change are all about influence. Power resides in multiple places within an organisation. To succeed, cyber leaders must market their ideas and convince stakeholders within these power structures. The capacity to influence without executive authority is a critical skill. This is especially pertinent when engaging with senior executives who are required for resilience efforts but often perceive cyber as a complex domain associated with specialised threats, risks and vulnerabilities.

Putting Your Cyber Resilience
Strategy into Action
*Dr Simon Learmount,
Cambridge Judge Business School*

*“Thinking is easy, acting is difficult, and to put
one’s thoughts into action is the most difficult
thing in the world.”*

Johann Wolfgang von Goethe

The final culminating session seeks to consolidate all of the knowledge and skills gained throughout the programme. It provides a final tool kit that can empower cyber executives to put their learning into action within their respective companies. This session serves as a platform for participants to share their strategic thinking, leadership abilities, and new found expertise and how as a cohort they can continue their journey as a community of peers.





Accommodation

Location

University Arms is a historic hotel set in the heart of Cambridge's city centre that offers views over Parker's Piece, Regent Street, and the hotel's inner courtyard.

Address

University Arms Hotel, Autograph Collection,
52-42 Regent St, Cambridge · CB2 1A D, United Kingdom

The programme is designed to be residential, in order to optimise the learning experience and allow for ample time with your executive-level peers.

Included in your programme fee is accommodation costs for four nights, along with all breakfasts and lunches, as well as a welcome reception and two college dinners to give you a true taste of university life.



Core faculty and experts



Dr Simon Learmount

**Associate Professor in Corporate Governance,
Cambridge Judge Business School**

Previously the Director of the University of Cambridge’s MBA Programme, Dr Simon Learmount is also a lecturer in Corporate Governance, a Fellow of the Centre for Business Research (CBR) and a Fellow of Pembroke College, Cambridge. He has published extensively on the convergence of national systems of corporate governance, organisational trust and cooperation and is a world-renowned expert and lecturer on effective corporate governance of risk.



William Dixon

**Director of the Academy & Community, ISTARI,
and Fellow, Royal United Service Institute**

William Dixon is the Director of the Academy and Community. Previously he was Head of Future Networks and Technology at the World Economic Forum’s Centre for Cybersecurity.

He has a decade’s experience as an operational and strategic lead for a range of National Security and Cybersecurity programmes in the UK Government, which included significant experience working on a number of major and high-profile International Cybercrime Investigations.

He is the author and contributor to several publications and has a Masters’s Degree from Kings College London and is a fellow at the Royal United Service Institute (RUSI).



Dr Patrizia Vecchi

**Assistant Professor of Organisational Behaviour and Academic
Director of the Cambridge Rising Women Leaders Programme,
Cambridge Judge Business School**

Dr Vecchi’s research interests include interpersonal relationships in organisations, social networks, interpersonal cognition, and teamwork. She has taught professionals and executives around the world in topics such as negotiation, and power and politics. Dr Vecchi is the Academic Programme Director for the Cambridge Rising Women Leaders Programme. Dr Vecchi is part of the Organisational Behaviour subject group at Cambridge Judge Business School, which aspires to promote our understanding of behaviour within organisations and translate our scientific research into practical applications.



Dr Manuel Hepfer

**Head of Knowledge & Insights, ISTARI,
and Research Affiliate, University of Oxford**

Dr Manuel Hepfer leads research at ISTARI and is a Research Affiliate at Oxford University's Saïd Business School. Before joining ISTARI, he completed a PhD in Cybersecurity and Strategic Management at the University of Oxford. His research won several awards and appeared in academic and practitioner journals such as MIT Sloan Management Review and was covered by the Financial Times.



David White

**Co-Founder & President, Axio, Teaching Fellow,
Carnegie Endowment for International Peace & Security**

David is co-founder and Chief Knowledge Officer at Axio Global, where he helps companies evaluate and improve their cybersecurity risk management programs and deploy cyber insurance as an effective risk transfer control. He works with insurance industry leaders on improving cyber insurance products, underwriting, and claims data analyses. Previously, at the CERT Program at Carnegie Mellon's Software Engineering Institute, he was responsible for a portfolio of cybersecurity and resilience maturity models, frameworks, and research. He co-authored the CERT Resilience Management Model (CERT-RMM).



Navigator in numbers

4

day immersive
executive education

9/10

overall programme
feedback rating

150+

alumni from world
leading organisations

5+

industry-leading
speakers and educators

25













global senior cybersecurity
peers for knowledge sharing

3

global cohorts
each year



Previous cohorts

Programme costs

The fee is £7,500. This includes accommodation and most meals and a welcome and farewell dinner, but excludes travel and taxes. **UK VAT is additional, and applied at 20%.**

How to apply

Tuesday, 22 October – Friday, 25 October, 2024

To apply for an upcoming Navigator programme, please visit our website: navigator.istari-global.com

For more information, please contact ISTARI’s Academy Director, William Dixon: willdixon@istari-global.com



This programme is certified by the CPD Certification Service. It may be applicable to individuals who are members of, or are associated with, UK-based professional bodies.

[Find out more about CPD](#)

Testimonials

“This is the most fulfilling course I have attended in a long time. The content, delivery and peer collaboration exercises have provided great takeaways that will help shape and guide my personal resilience journey.”

CISO, major European energy provider,
(\$1.6 billion annual revenue)

“This is the best executive education course I’ve been on. Each session was well thought out, curated and delivered by the excellent teaching lineup and guest speakers. Can’t wait to put into practice what I’ve learned.”

Head of Information Security,
online fashion retailer
(\$2.2 billion revenue)

“Learning isn’t just about content. The seasoned professionals I met and exchanged insights with were the icing on the cake.”

Senior Director, Global Information Security,
multinational athletic and apparel company
(\$52 billion revenue)

“I valued most that it was aimed at the right level, close to where a CISO wants to be with CEO and management conversations.”

Global Information Security Officer,
global leader in the HR services industry
(€27.6 billion annual revenue)







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ACADEMY

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